



**Main Line Health**

Well ahead.<sup>SM</sup>

## Project Management with Meaningful Use

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# Main Line Health Organization

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## Hospitals & Locations

Bryn Mawr Hospital



- Bryn Mawr Hospital
- Health Center: Newtown Square

Bryn Mawr Rehab Hospital



- Bryn Mawr Rehab Hospital

Lankenau Medical Center



- Lankenau Medical Center
- Health Center: Broomall

Mirmont Treatment Center



- Mirmont Treatment Center

Riddle Hospital



- Riddle Hospital

Paoli Hospital



- Paoli Hospital
- Health Center: Collegeville
- Health Center: Exton
- Health Center: Audubon

- **Four Acute Care Facilities**
- **Standalone Rehab Hospital**
- **Drug and Alcohol Treatment Center**
- **Five Free Standing Outpatient Facilities**



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# Key Statistics

10,280 Employees

1,168 Licensed Beds

65,824 Admissions

7,456 Births

15,510 Inpatient Surgeries

1,933 Medical Staff Members

12,536 Cardiovascular Discharges

803,459 Outpatient Visits

148,188 Emergency Visits

19,339 Outpatient Surgeries

BEST PLACES to work in **PA**



# Project Management Structure

- Used our Project Management SharePoint workspace to store and share all documentation and information
- Treated the “ARRA Initiative” as a program
  - Had a master project, “ARRA Initiative”, in our Project Management system, tracking progress of each objective was through this one project schedule
  - Significant work managed as a separate project with an assigned project manager and a project workspace specific to that work
  - All separate projects reported to the “ARRA Initiative” program
- Reported progress from one dashboard to executive steering groups



# Project Management Structure

- Tracked key milestones for each objective
  - Technically available
  - Objective being used in Production Environment
  - Reports created and validated
  - Objective Met Threshold
  - Signoff

		Adoption					
	Function Live	Hosp 1	Hosp 2	Hosp 3	Hosp 4	Reports	
Exchange key clinical info	1 test	●	●	●	●	●	
Protect electronic health info	Attest Yes/No	●	●	●	●	●	
Perform Med Reconciliation	50%	●	●	●	●	●	
Drug Formulary Check	Attest Yes/No	●	●	●	●	●	



# Getting Ready of Stage 2 – Lessons learned

- Know the regulations
  - Utilize CMS and ONC websites
  - Work with your vendors
  - Network
- View each objective with not only *Technology* in mind but *People* and *Process*
- Educate and Communicate
  - Help “connect the dots” how does MU objectives benefit other initiatives being worked on in the hospitals
- Develop plan for ownership and tracking of the objectives



“Technology change takes a supportive role to the people/process/practice change enabled by the technology”

**\*Ten Steps for Creating Your Roadmap to Meaningful Use/ *Real World Experiences Panel*;**

Judy Murphy, RN, FACMI, FHIMSS; Vice President, Information Services, Aurora Health Care, Wisconsin

From 21st Annual Summer Institute of Nursing Informatics

Real Meaningful Use: Evolution or Revolution presentation, July 2011.



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